

**WILTSHIRE CLINICAL COMMISSIONING GROUP (CCG)
GOVERNING BODY MEETING IN PUBLIC**

INTERIM CHIEF OFFICERS REPORT

Agenda Item and Title:	GOV/17/11/08 Interim Chief Officers Report				
Date of Meeting:	28 November 2017				
Author:	Linda Prosser, Interim Chief Officer				
Appendices:	None				
Purpose:	Decision		Discussion		Information X

This report provides the CCG Board with an update on major developments in the local health system and with the commissioning portfolio.

1 Wiltshire CCG Update

1.1 Director of Strategy and Interim Deputy Chief Officer Appointment

On the 10th November we interviewed for the above post. We set the bar extremely high for this role because it is important that we appoint the right person to drive forward the challenging agenda for the CCG in the next few years. We are looking for someone who has both proven experiences of significant, strategic services transformation at this level and the necessary leadership skills to represent and support the CCG to deliver what is needed, including the requirements of the Sustainability and Transformation Partnership and integration with the council.

The candidates we saw were excellent and had many of the qualities we are looking for to fulfil this role. However, it is important that we appoint someone who meets all of the required criteria immediately, and therefore after careful consideration, we have decided not to appoint on this occasion.

We are now taking this opportunity to further consider the Director of Strategy role, specifically in line with the integration programme, and to consider the right way forward from here. We will keep you updated on how this progresses.

All current arrangements will continue in the short-term - likely until the end of January 2018, although there is an opportunity to review and potentially adjust some senior manager's roles and responsibilities in the meantime.

Meanwhile we are planning some changes in terms of how our management functions, most importantly how we communicate within the CCG. We've introduced a monthly, more inclusive Executives management team meeting incorporating the Associate Directors, which Richard Sandford-Hill will also attend. The content of these meetings will also be discussed at directorate team meetings.

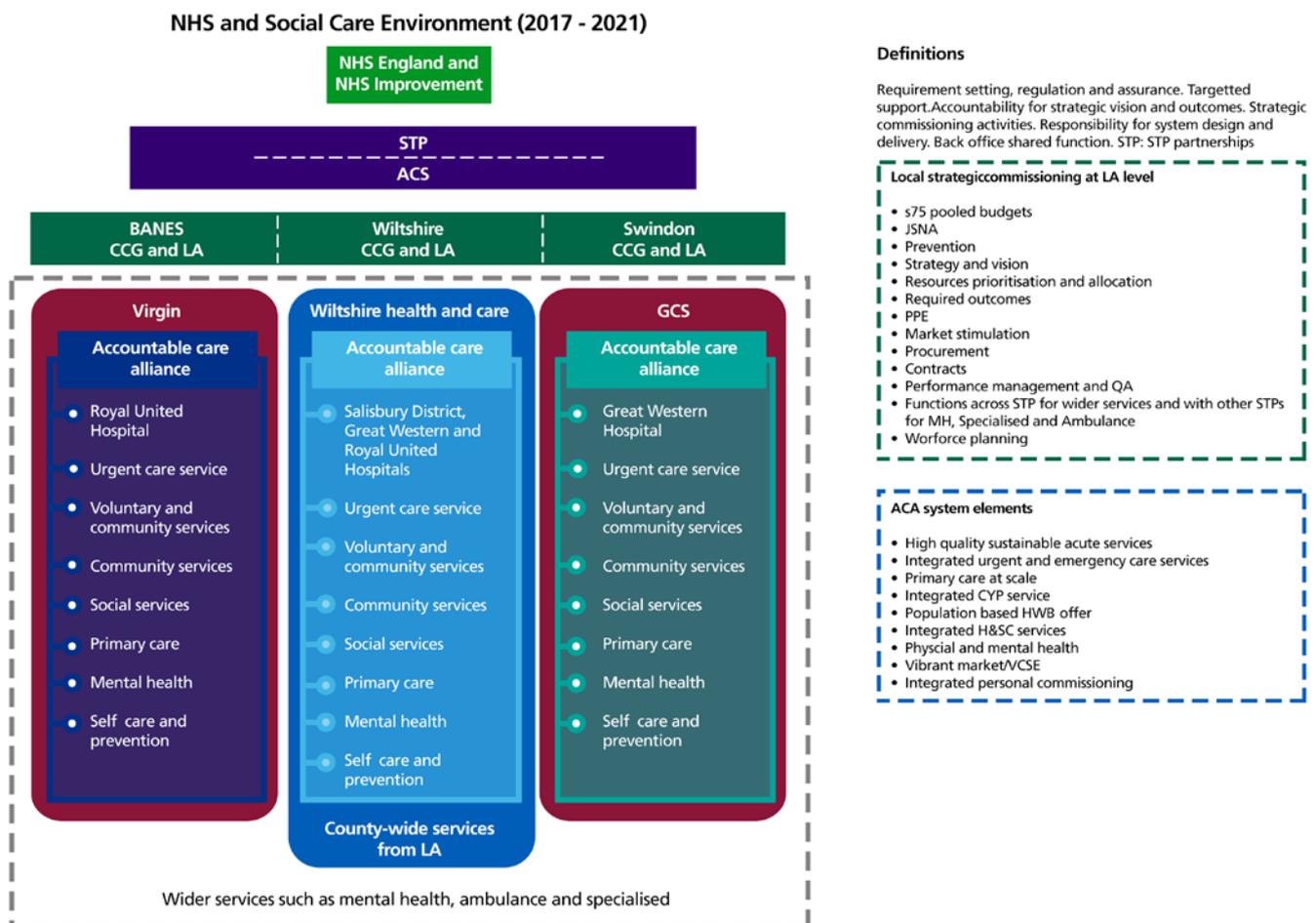
We are also planning an internal office move to bring the Executives into the open office and free up more meeting rooms space.

We're also excited to have launched an annual staff awards to recognise the excellent contribution that so many people make, and we will be announcing winners against all categories in December.

1.2 Sustainability and Transformation Partnership Update

The new Senior Responsible Officer for the STP has started. He is Chris Bown a former Acute Trust CEO who has a strong leadership record within the NHS. He started his career at St Thomas' and Guy's Hospitals in London. He took up his first executive level post at Birmingham Children's Hospital in 1991 as Director of Operations and subsequently has held trust Chief Executive posts in Suffolk and Dorset. Chris has, since 2014, also undertaken freelance management consultancy and interim CEO executive assignments both in the UK and overseas.

Chris will help us to ensure that we deliver on our key priorities and guide us through the processes of identifying the configuration of future commissioning activities, leading the work of the 21 partner organisations which make up the BSW STP. We have agreed an overall structural approach as described in the diagram below:



Work is underway to identify which activities are better delivered at STP level, such as Cancer and Maternity Services Commissioning. Wiltshire CCG is responsible for the STP programme for Planned Care, which includes Maternity and Cancer services. Progress is excellent and we are seeing STP wide reductions in avoidable elective referrals as work on eligibility criteria comes to fruition.

This also sets the context for Integration of the Strategic Commissioning function, see below:

1.3 Integration with Wiltshire Council and Joint Accountable Officer / Corporate Director of Adult Social Care Post

Richard Sandford-Hill and I had an excellent meeting with Baroness Jane Scott and Cllr Jerry Wickham of Wiltshire Council with relevant local authority officers on November 13th. A statement describing the outcome of that meeting is presented elsewhere in these papers.

2 National Update

2.1 Winter

There is fierce attention being given to Winter planning and delivery, given a national commitment that the achievement of the 4 hour A&E target will be greater than last year. Locally we have plans which meet all the requirements in relation to system capacity, preventative actions such as Flu vaccination and mechanisms for responding when pressures on hospitals exceed normal limits. All of our providers have been through a positive assurance process of their plans, with the last two plans from NHS 111 and Arriva being finalised for sign off this week. We will keep the Governing Body updated on performance throughout.

Linda Prosser
Interim Chief Officer