

Clinical Commissioning Group Governing Body

Paper Summary Sheet

Date of Meeting: 26 July 2016

For: **PUBLIC session** **PRIVATE Session**
 For: **Decision** **Discussion** **Noting**

Agenda Item and title:	GOV/16/07/18 Devizes Urgent Primary Care Centre Update
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Lead Director/GP from CCG:	Simon Truelove, Accountable Officer Jo Cullen, Director of Primary Care and Urgent Care
Executive summary:	<p>This paper updates the Governing Body on the healthcare plans for Devizes, as set out in the Governing Body paper 07 July 2015, and outlines the planning process for development of the Devizes Urgent Primary Care Centre.</p> <p>In May 2015, NHS Property Services (NHSPS) commissioned a preliminary Estates Strategy from Nexus Planning. This assembled key baseline information on the estates in Devizes, including the five GP surgeries, and set out some initial conclusions.</p> <p>Three potential options were identified for optimizing the use of NHSPS sites located within Devizes. A SWOT analysis was completed on each of the options and the preferred option was agreed to be a new development on the Greenfield Land at Marshall Road.</p> <p>A Project Initiation Document (PID) outlining the proposed new facility was developed and submitted to the NHS England Business Case Pipeline process in July</p> <p>The PID was approved in principle, subject to clarification on any increased costs to NHS England for services commissioned by them. The NHS England business case process requires further sign off at Outline and Full Business Case stages for premises where capital is being requested and/or NHS England services are provided.</p> <p>There are 4 key stages in the development of a business case:</p> <ul style="list-style-type: none"> •The Strategic Outline Programme •The Strategic Outline Case •The Outline Business Case •The Full Business Case

These stages make up the **Business Case**. The final business case proposition is the sum of these parts.

The Strategic Outline Programme (SOP)

A strategic Policy or Programme. A single SOP may result in multiple sub programmes and/or projects.

The Strategic Outline Case (SOC)

The concept stage; ascertains 'strategic fit'; makes the case for change; determines short list of potential affordable options; conveys management capacity and capability to deliver

The Outline Business Case (OBC)

The detailed appraisal of options; determines the best value for money solution; prepares for procurement; confirms funding and affordability; the detailed management plan for delivery

The Full Business Case (FBC)

A final, technical document; the outcome of the procurement process; final check on affordability and value for money; the contract details; comprehensive delivery plan and benefits realisation

The PID that has been produced is effectively the SOC. The next stage is to produce an OBC.

NHS England require completion of a five case model consolidated business case. The average time to produce an OBC is three months with production of an FBC being a further 6-9 months.

NHSPS have undertaken a further options appraisal of the Devides estate and are now taking into account a further option of developing a vacant ward on the Green Lane Hospital site – this is an option that has arisen from the Strategic Transformation Plan Estates Group. Once this further option has been appraised, NHSPS will be developing a business case for their internal process of financial evaluation.

In parallel to this, the CCG has submitted a bid for Estates and Technology Transformation Funds as outlined in the Governing Body paper 28 June 2016. If successful, it is anticipated that this will provide a 'bullet payment' to NHSPS which will reduce the ongoing revenue implications of the scheme.

Proposal

It is proposed that a project group is established to develop the OBC. This will report through to the Estates Steering Group. Membership will include CCG estates support, finance, primary care management, community services commissioners and providers and GP representation.

Evidence in support of arguments:	Five Year Forward View CCG Strategic Plan CCG Estates Plan
Who has been involved/contributed:	Supported through Primary Care Operational Group (PCOG) and Premises Sub Group NHS Property Services
Cross Reference to Strategic Objectives:	Wiltshire CCG Operational Delivery Plan NHS England South Central Primary Care Delivery Plan 2016/17 GP Forward View, NHSE
Engagement and Involvement:	Devizes locality
Communications Issues:	Significant local interest and MP focus
Financial Implications:	Capital funding not yet determined. The CCG will need to ensure the revenue implications are covered through improved performance, better management of activity and commitment of growth funding.
Review arrangements:	Ongoing. Further update planned for September 2016.
Risk Management:	Financial risk of revenue implications.
National Policy/ Legislation:	Five Year Forward View Everyone Counts, DH 2014
Other External Assessment:	NHS Property Services have undertaken an options appraisal and are developing a business case.
What specific action do you wish the Governing Body to take at the meeting?	<p>The Governing Body are asked to note:</p> <ul style="list-style-type: none"> i. the work undertaken to date on the Devizes Urgent Primary Care Centre. <p>The Governing Body are asked to confirm the direction of travel:</p> <ul style="list-style-type: none"> i. to establish a project group to develop the Outline Business Case in conjunction with NHS Property Services, reporting to an Estates Steering Group.